Notice of Meeting of Board of Directors

Pursuant to A.R.S. § 38-431.02, notice is hereby given to members of the Board of Directors of Archway Classical Academy-Lincoln and to the general public that the Board of Directors will hold a meeting open to the public on **Wednesday**, **June 20**, **2018 at 11:00 a.m.** The meeting will be held telephonically, all public members are able to join and participate in the entire call by calling **641-715-3580**, **and entering conference code 852213#**. Public members are also welcome to participate by attending the meeting in person at the Coliseum Conference Room on the second floor of the **Cicero Campus**, **7205 N Pima Rd Scottsdale**, **AZ 85250**.

Additional documentation relating to public meeting agenda items may be obtained at least 24 hours in advance of the meeting by contacting Gena McFarland at (502) 644-2580. Persons with a disability may request a reasonable accommodation by contacting Gena McFarland at (502) 644-2580 at least 48 hours in advance of the meeting to allow time to arrange for the accommodation

AGENDA

- 1. Call to Order
- 2. Call to the Public

In compliance with the Open Meeting Law, the Board of Directors will neither discuss nor take action on issues raised during the call to the public that are not specifically identified on the agenda. At the conclusion of an open call to the public, members of the Board of Directors may, however, respond to criticism made by those who have addressed the Board, ask staff to review a matter, or ask that a matter be placed on a future agenda.

- Approval of Consent Agenda
 Any member of the public or member of the board of directors may request that a consent agenda item be removed from the consent agenda and discussed separately.
 Approval of the Minutes from the February 6, 2018 Meeting
- 4. Approval of the Proposed Annual Budget for School Year 2018-2019
- 5. Announcements/Adjournment

Members of the Board of Directors will attend the meeting either in person or by telephone conference call. The Board reserves the right to change the order of items on the agenda, with the exception of public hearings set for a specific time.

Dated and posted this	day of	2018, at	a.m. / p.m.
Archway Classical Academy-	Lincoln		_

Signature ___

Print name _____

ARCHWAY CLASSICAL ACADEMY-LINCOLN

Board of Directors

Unapproved Minutes

Date: February 6, 2018

Time: 12:45 p.m.

Location: Great Hearts Quayle Campus

A meeting of the Great Hearts Academies-Archway Classical Academy-Lincoln Board of Directors was held at Great Hearts Quayle Campus, 3102 N. 56th Street, Suite 300, Phoenix AZ 85018, pursuant to A.R.S. 38-431.02, notice having been duly given.

I. Call to Order

David Denton called the meeting to order at 12:49 p.m. The following directors/administrators were present/absent:

Directors	Office	Present	Absent	Notes
David Denton	President	Х		
Hal Morgan	Vice President	Х		By phone.
Dr. Benjamin Mitchell	Secretary	Х		
Sumi Thomas	Director	Х		By phone.
Corinne Jacobson	Director	Х		
Administration				
Toyin Atolagbe	Headmaster, Archway Lincoln	Х		
Jennifer Bradshaw	School Accounting Manager	Х		

Viviana Solis	Senior Accountant, GH	Х	
Ronna Krantzman	Director of Academy Giving, Archway Lincoln/Lincoln Prep	Х	

II. Call to the Public

was present.	nton made a call to the public at 12:49 p.m. No public esent.	
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III. Approval of Consent Agenda

motion carried at 12:50 p.m.			Mr. Morgan made a motion that the board approves the consent agenda. Dr. Mitchell seconded, all in favor, none opposed, the motion carried at 12:50 p.m.
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IV. Headmaster's Report

Ms. Atolagbe shared noteworthy news from the school	
community. She is grateful to the active parent volunteers.	
She meets with the PTO regularly.	

V. Approval to Change Mission Statement of the Academy

"The mission of Archway Classical Academy Lincoln is to cultivate the minds and hearts of students through the pursuit of Truth, Goodness, and Beauty."		Dr. Mitchell made the motion that the Board to approve the change in Archway Classical Academy Lincoln mission statement to "The mission of Archway Classical Academy Lincoln is to cultivate the minds and hearts of students through the pursuit of Truth, Goodness, and Beauty." Seconded by Ms. Jacobson, all in favor, none opposed, the motion carried at 1:05 p.m.
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VI. Financial Report

Ms. Solis reviewed the year to date financial highlights and		
forecast. She provided the Board with new Forecasted		
Statement of Activities. On the balance sheet it does show		
money due to Great Hearts, which gave a grant in June of		
2017. Cash on hand is 31 days. She discussed the variances		
in the forecast. The enrollment is less than budget as well as		
the community investment. They are in a good place. All		
covenants are met. The building is not fully occupied yet, it		
usually takes 4-5 years to be self-sufficient.		

VII. Development Report

Ms. Krantzman, the new Director of Academy Giving,	
presented the development report. There is a short fall in	

matching donations coming in. She will put in place some	
initiatives in the next months to try to increase matching funds	
and investment. They are now at 78% of community	
investment goal. Ms. Krantzman will be involved in	
enrollment, which is beneficial, and will communicate with	
the community about giving. She will have tax credit	
incentives as well. Tax credit is 79% of goal, which is close	
to other GH schools. There have been more faculty	
deductions. She will be making calls, talking to families that	
gave before, and do pledge billing.	
Thank you to new Director for her hard work and a great presentation.	

VIII. Possible Executive Session

None

IX. Leave Executive Session

None

X. Possible Motions from Executive Session

None

XII. Announcements/Adjournment

Next Board Meeting: Tuesday, May 8, 2018 at 4:00 p.m.	Mr. Denton adjourned the
on the Lincoln Campus. Subject to change	meeting at 1:23 p.m.

Submitted by Benjamin Mitchell, Board Secretary

-Gena McFarland, Scribe-

GREAT HEARTS ACADEMIES – Archway Lincoln HEADMASTER SITE BOARD REPORT

Year End Enrollment Data for 2017 – 2018

Grade	ADM (Jan. 2018)	Head Count	Waitlist
Kinder	111	112	1
1 st	117	117	0
2 nd	120	120	18
3 rd	111	110	2
4 th	115	112	3
5 th	112	110	14
TOTAL	686	681	38

State of the School

We ended our 2017/2018 school year on a very positive note. I would love to thank our entire Lincoln Team and community for their perseverance and courage throughout the entire school year. It was a successful school year, and we look forward to climbing greater heights and exploring deeper seas on our mission to educate our students morally, intellectually, and physically. Here are some highlights from our final semester:

- **Bard Competition.** We participated in our first Bard competition this past quarter. We had about 30 students participate. After the first round, 11 students made it to Archway Lincoln's final rounds. All our contestants did a phenomenal job. After the final rounds, Samuel Chumley won the first place position. He represented our school at Great Hearts district finals. This was a great exposure for our student representative and our school.
- Math League. I am excited to share that a group of students in 3rd-5th grade attended the Math League competition for the first time, and the confidence and courage displayed by these students is admirable. Great Hearts Archway Lincoln won the following awards from the math league: 2nd Place Team, Division 5 and 1st Place in 4th Grade Individual Performance by Arnav Modem. We had 4 students advance to the state competition.
- **Parent Service Organization.** Our wonderful Parent Services Organization in conjunction with our parent community organized a first of its kind spring showers for our teachers in April. The spring showers ended with a culminating Teacher Appreciation Assembly, where all teaching staff were given a folder filled with notes of appreciation from students and parents, alongside a check of two hundred sixty-eight dollars. All non-teaching staff received a gift of hundred dollars check, as well. We look forward to another year of partnership under our indefatigable President, Mrs. Cathy Post and her entire team.

- **Spring Concert.** Our 3rd annual Music concert was held on Thursday, April 5th at the Higley Center for the Performing Arts. The event created an opportunity for our entire school community to come together in apprecitiation of Truth, Goodness, and Beauty observed in the wonderful renditions of classical music, from all around the world.
- Art Show. We hosted our 2nd Annual Art show the first week of May. Our students are exposed to visual arts from kindergarten through fifth grade. This exposure familiarizes our students with beautiful works of art by famous artists. In addition to this, they learn architecture and works of art from other countries, cultures, and times. Our students worked very hard to complete their art pieces the entire school year, and their finished works of art was a beautiful sight to behold.
- **Kindergarten and 5th Grade Promotion.** We had the opportunity to host successful promotion ceremonies led by Kayla Friesen (5th Grade Lead) and Christy Larson (Kindergarten Lead). Our parents, faculty, and students supported us, as we honored this great milestone for both parties. We wish them all the best on their next chapter.
- New Family Orientation. On April 22nd, we had the honor of hosting about 150 parents at our Kindergarten and Grades 1-5 orientation. Parents were familiarized with our school philosophy, culture, and instructional practices. Parents had the opportunity to talk to faculty members and ask questions about the upcoming school year. Also, we had the opportunity to conduct in-take assessments of kindergarten students prior to the orientation and conduct in-take assessments for students in grades 1-5 during the orientation.
- Faculty Update for 2018-2019. At the end of the school year, we wished seven faculty members, fairwell as some of them moved to other Great Hearts Academies, some went back to school, and some opened new career chapters. We capped off the year with a faculty end-of-year party at *The Forum*. We also had a fairwell party for the faculty members leaving and each one was presented with a token of our appreciation. We have completed our hiring for the next school year, and we are ready to start preparing both new and returning faculty for the next school year.
- Extra-Curricular Clubs. Archway Lincoln students successfully completed another quarter of extracurricular activities that enhanced and fulfilled learning beyond the classroom. Approximately 200 students participated in an extracurricular club that included choices of art, theater, chess, STEM science, Lego, Spanish and sports. Students completed pieces of classical as well as contemporary art to take home and share with their families. In the MakersNEXT STEM club, students learned about open-source electronic prototyping and created interactive electronic objects. Our K-5 students performed a wonderful presentation of Frog and Toad for parents to conclude their semester of hard work and practice in theatre club.
- Athletics. In March, Lincoln transitioned from Skyhawks to Future Stars for managing our extracurricular athletics activities. Future stars began operation on February 28th providing Martial arts and soccer training for our students. Through its sports program this semester, Future Stars emphasized important character traits such as Hard Work, Accountability, Respect, and Team Work, which we found beneficial and in alignment with our school's philosophy. We look forward to continued partnership in the upcoming year.
- Summer School. Our summer academy led by Hanna Hinze, Lincoln Athenaeum Campus Coordinator is underway. Summer camps are set to run from June 4-29, 2018.
- Looking Ahead. Our indefatigable Administrative team consisting of, Assistant Headmaster, Kara Marzulo; Office Administrator, Richele Petersen; Registrar, Sarah Bluhm; Dean of Academics, Erin Stecker; Dean of Students, Dale Cook has begun work earnestly, in preparation for the upcoming 2018/2019 school year. We thank them for all their hard work in our expansion year, and we look forward to continued teamwork, as they work alongside Headmaster Atolagbe, for a successful 2018/2019 school year. The future for Lincoln is so bright!

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Summary Statements of Activities

June 2018 School Board Package	YTD as of Apr-2018 Actuals	Ар	D as of r-2018 udget	\$`	A v B Variance	A v B % Variance	YTD as of Apr-2017 Actuals
Enrollment (ADM)	686		690		(4)	(1%)	512
Revenue							
Federal and State	\$ 3,457,983	\$ 3	3,455,037	\$	2,946	0%	\$ 2,601,163
Student Fees	279,642		274,004		5,638	2%	193,447
Comm Investment, Tax Credits & Philanthropy	 413,438		491,337		(77 <i>,</i> 899)	(16%)	315,992
Total Revenue	 4,151,063	4	4,220,378		(69,315)	(2%)	3,110,602
Expense							
Instructional	2,213,624	Ĩ	2,109,577		(104,047)	(5%)	1,551,494
Special Education	441,297		437,451		(3 <i>,</i> 846)	(1%)	319,034
Extra Curricular: Athletics	5,157		-		(5,157)	(100%)	7,678
Extra Curricular: Non-Athletics	51,065		82,356		31,291	38%	30,092
Support Services: Facilities	855,117		873,862		18,745	2%	858,418
Support Services: Other Non-Instructional	141,605		124,562		(17,043)	(14%)	91,288
Support Services: Administration	774,678		757,995		(16,683)	(2%)	589,335
Depreciation & Amortization	 15,847		26,666		10,819	41%	12,402
Total Operating Expense	 4,498,390	2	4,412,469		(85,921)	(2%)	3,459,741
Net Operating Income (Loss)	 (347,327) (<mark>8%)</mark>		(192,091)		(155,236)	(81%)	(349,139) (11%)
Other Income							
Other Income	67		-		67	0%	-
Total Other Income	67		-		67	0%	-
Other Expense							
Other Expense	-		-		-	0%	-
Total Other Expense	-		-		-	0%	-
Change in Net Assets	\$ (347,260)	\$	(192,091)	\$	(155,169)	(81%)	\$ (349,139)
	(8%)						(11%)
Cash Adjustments:							
Depreciation & Amortization	15,847		26,666		(10,819)	(41%)	12,402
Leasehold Improvements	(8,368)		(18,000)		9,632	54%	-
Furniture, Fixtures and Equipment	(9,540)		(52,500)		42,960	82%	(11,800)
Technology (Hardware/Software)	(12,043)		(20,802)		8,759	42%	(521)
Change in Net Cash	\$ (361,364)	\$	(256,727)	\$	(104,637)	(41%)	\$ (349,058)
	(9%)						(11%)
Per Student Revenue	\$ 6,052	\$	6,116	\$	(65)	(1%)	\$ 6,075
Per Student Operating Expense	6,558		6,395		(163)	(3%)	6,757
Per Student Instructional Expense	3,227		3,057		(170)	(6%)	3,030

Statement of Financial Position

For the Period Ended,

	Apr-2018	Apr-2017	Jun-2017
Current assets:			
Cash	557,162	220,124	467,077
Due from government	-	-	11,483
Other receivables	2,826	4,900	134,821
Prepaid Expenses	52,888	8,864	149,716
Total current assets	612,876	233,888	763,097
Property and equipment:			
Leasehold improvements	8,368	-	-
Furniture, fixtures and equipment	80,125	58,541	58,541
Construction in progress	-	-	1,750
Less accumulated depreciation	(42,119)	(23,749)	(26,271)
	46,374	34,792	34,020
Total assets	\$ 659,250	\$ 268,680	\$ 797,117
Current liabilities:			
Accounts payable	53,309	6,965	10,204
Accrued payroll and related	160,388	42,742	1,889
Deferred revenue	44,007	29,833	39,180
Due to related party	375,365	391,046	400,179
Deposits held for others	159,607	149,231	131,831
Total current liabilities	792,676	619,817	583,283
Net assets	(133,426)	(351,137)	213,834
Total liabilities and net assets	\$ 659,250	\$ 268,680	\$ 797,117

Statement of Cash Flows

For the Period Ended,

		Apr-2018	ļ	Apr-2017
Cash flows from operating activities:				
Changes in net assets	\$	(347,259)	\$	(349,140)
Adjustment to reconcile change in net assets to net cash				
provided by (used in) operating activities:				
Depreciation and amortization		15,847		12,402
Changes in:				
Due from government		11,483		21,466
Other receivables		131,995		10,771
Due from related party		(24,813)		(52,826)
Prepaid expenses		96,827		119,284
Accounts payable		43,106		(57,136)
Accrued payroll and related		158,498		(7,140)
Deferred revenue		4,827		-
Deposits held for others	_	27,776	_	49,635
Net cash provided by (used in) operating activities		118,287		(252,684)
Cash flows from investing activities:				
Payments for property and equipment		(28,202)		(12,321)
Net cash used in investing activities		(28,202)		(12,321)
Net increase (decrease) in cash		90,085		(265,005)
Cash, beginning of the period		467,077		485,129
Cash, end of the period	\$	557,162	\$	220,124

	Cash Balance	Days Cash on Hand
77 Day Target	\$ 1,162,793	77
True Operating Cash for the Month Ended:		
Apr-2018	537,795	36
Mar-2018	514,005	34
Feb-2018	601,177	40
Jan-2018	530,671	35
Dec-2017	470,362	31
Nov-2017	365,151	24
Oct-2017	246,864	16
Sep-2017	410,066	27
Aug-2017	293,428	19
Jul-2017	305,902	20
Jun-2017	447,710	38
May-2017	75,239	6
Apr-2017	201,398	17

Forecasted Statements of Activities

June 2018 School Board Package

Julie 2018 School Board Fackage		FY18		FY18 Budget	ļ	Forecast vs Budget Variance	FY19		9 Budget vs 18 Forecast Variance
		orecast		Budget		variance	 Budget		variance
Enrollment (ADM)		686		690		(4)	696		10
Revenue									
Federal and State	\$ 4	4,562,677	86% \$	4,586,034	84% \$	(23,357)	\$ 4,983,706	86% \$	421,029
Student Fees		308,342	6%	308,820	6%	(478)	370,785	6%	62,443
Comm Investment, Tax Credits & Philanthropy		440,638	8%	546,172	10%	(105,534)	445,100	8%	4,462
Total Revenue		5,311,657	100%	5,441,026	100%	(129,369)	 5,799,591	100%	487,934
Expense									
Instructional	2	2,727,539		2,627,056		(100,483)	2,844,820		(117,281
Special Education		523,395		516,905		(6,490)	629,403		(106,008
Extra Curricular: Athletics		5,691		-		(5,691)	3,004		2,687
Extra Curricular: Non-Athletics		67,910		97,175		29,265	102,662		(34,752
Support Services: Facilities	1	1,034,436		1,048,182		13,746	1,000,411		34,025
Support services: Other Non-Instructional		155,782		135,406		(20,376)	184,504		(28,722
Support services: Administration		977,741		961,794		(15,947)	1,044,652		(66,911
Depreciation & Amortization		19,449		32,195		12,746	 13,489		5,960
Total Operating Expense		5,511,943	104%	5,418,713	100%	(93,230)	5,822,945	100%	(311,002)
Net Operating Income (Loss)		(200,286)	(4%)	22,313	0%	(222,599)	 (23,354)	0%	176,932
Other Income									
Other Income		291,567		81,500		210,067	 95,000		(196,567)
Total Other Income		291,567		81,500		210,067	95,000		(196,567)
Other Expense									
Other Expense		-		-		-	 -		-
Total Other Expense		-		-		-	-		-
Change in Net Assets	\$	91,281	2% \$	5 103,813	2% \$	(12,532)	\$ 71,646	1% \$	(19,635)
Cash Adjustments:									
Depreciation & Amortization		19,449		32,195		12,746	13,489		5,960
Leasehold Improvements		-		(18,000)		18,000	-		-
Furniture, Fixtures and Equipment		-		(52,500)		52,500	(8,040)		(8,040
Technology (Hardware/Software)		-		(20,802)		20,802	-		-
Change in Net Cash	\$	110,730	2% \$	44,706	1% \$	91,516	\$ 77,095	1% \$	(21,715
Per Student Revenue		7,743		7,886		(142)	8,333		589
Per Student Operating Expense		8,035		7,853		(182)	8,366		(331)
Per Student Instructional Expense		3,976		3,807		(169)	4,087		(111
Per Student Facilities Expense		1,508		1,519		11	1,437		71
Per Student Administrative Expense		1,425		1,394		(31)	1,501		(76)

Bond Covenant Calculation

June 2018 School Board Package

June	2018 School Board Package				
		FY 19 Budget	FY 18 Forecast		FY 17 Actuals
Fund	Balance/Net Asset Covenant (Unrestricted Fund Balance not less	 	 		
	than 5% of Operating Expense + Base Rent):				
(A)	General Fund Unrestricted Balance	\$ 376,759	\$ 305,113	\$	213,832
	Total Expense Less:	5,822,948	5,511,946		4,253,542
	Depreciation	(13,489)	(19,449)		(14,924)
	Base Rent	 (785,110)	(846,240)		(790,548)
(B)	Fiscal Year Operating Expenses	 5,024,349	4,646,257		3,448,070
(C)	Base Rent Payment Obligation	785,110	846,240		790,548
	Sum of (B) and (C)	 5,809,459	 5,492,497	_	4,238,618
(D)	5% of the sum of above lines (B) and (C)	290,473	274,625		211,931
	In Compliance?	Yes	Yes		Yes
	Effective Date	06/30/17	06/30/17		06/30/17
Liquio	lity Covenant (Days Cash on Hand equal to at least 45 days):				
(A)	Unrestricted Cash & Investments	\$ 654,902	\$ 577,807	\$	467,077
(B)	Fiscal Year Operating Expenses	5,024,349	4,646,257		3,448,070
(C)	Line (A) divided by line (B)	0.13	0.12		0.14
(D)	Days Cash on Hand [line (C) multiplied by 365]	 48	 45		49
	In Compliance?	Yes	Yes		Yes
	Effective Date	06/30/17	06/30/17		06/30/17
Cover	rage Ratio (Coverage Ratio of not less than 1.10):				
(A)	Gross Revenues	\$ 5,894,591	\$ 5,603,224	\$	4,469,372
(B)	Fiscal Year Operating Expenses	 5,024,349	 4,646,257		3,448,070
(C)	Net Income Available for Debt Service [line (A) minus by line (B)]	870,242	956,967		1,021,302
(D)	Base Rent	785,110	846,240		790,548
(E)	Coverage Ratio [line (C) divided by line (D)]	 1.11	 1.13		1.29
	In Compliance?	Yes	Yes		Yes
	Effective Date	06/30/17	06/30/17		06/30/17





Community Investment Campaign Report

	Cl 17-18 as of 5.31.18	CI 16-17 as of 5.31.17
Goal:	\$393,024	\$292,294
Pledged:	\$315,715	\$286,635
% of Goal Pledged:	80%	98%
Amount Received:	\$266,990	\$235,973
Number of Donors:	244	165
Per Student Amount:	\$470	\$569
Family Participation:	39%	43%

GreatHearts[®]



CI 17-18 as of 5.31.18



CI 16-17 as of 5.31.17



2017-18 Community Investment Campaign Report as of 5.31.18

Academy	Cl 17-18 Goal	CI 17-18 Pledges and One-time Gifts	Cl 17-18 % of Goal (Pledges/One -time Gifts)	CI 17-18 Received	Cl 17-18 Non- Corporate Donor Participation % (i.e. 'Family Participation')	CI 17-18 Per Student Amount (Based on Pledges/One- time Gifts and Budgeted # of Students)
Veritas Prep	454,204	486,927	107%	441,981	57%	684
Archway Veritas	450,444	467,939	104%	436,428	64%	896
Chandler Prep	401,367	423,165	105%	384,041	60%	605
Archway Chandler	357,167	353,475	99%	327,292	60%	682
Arete Prep	264,307	276,553	105%	247,030	53%	495
Archway Arete	215,000	217,575	101%	190,890	44%	422
Scottsdale Prep	661,635	751,015	114%	668,210	72%	879
Archway Scottsdale	406,622	425,059	105%	396,301	67%	1,052
Glendale Prep	274,757	306,096	111%	248,821	66%	565
Archway Glendale	290,000	302,694	104%	256,408	57%	582
Anthem Prep	407,000	426,532	105%	388,906	64%	551
Trivium Prep	308,802	343,750	111%	296,381	47%	472
Archway Trivium West	217,584	221,090	102%	187,612	44%	426
North Phoenix Prep	197,160	167,284	85%	148,916	37%	450
Archway North Phoenix	409,200	390,549	95%	330,737	48%	498
Cicero Prep	334,630	304,143	91%	254,451	54%	680
Archway Cicero	392,941	399,538	102%	336,910	59%	765
Archway Trivium East	185,279	184,394	100%	154,772	44%	385
Lincoln Prep	147,013	156,103	106%	133,585	40%	427
Archway Lincoln	393,024	315,715	80%	266,990	45%	470
TOTAL:	\$6,768,136	\$6,919,596	102%	\$6,096,662	55%	\$6 01





Tax Credit Drive

	TC 2017 FINAL	TC 2016 FINAL
Goal:	\$102,748	\$70,701
Received:	\$94,811	\$77,061
% of Goal Received:	92%	109%
Number of Donors:	278	224
Per Student Amount:	\$141	\$153

2017 Tax Credit Drive Report FINAL

Academy	Tax Credit 2017 Goal	Tax Credit 2017 Received FINAL	Tax Credit 2017 % Goal Received (FINAL)	Tax Credit 2017 # of Donors FINAL	Tax Credit 2017 Per Student FINAL
Veritas Prep	144,502	144,618	100%	435	200
Archway Veritas	115,944	100,231	86%	305	186
Chandler Prep	181,776	180,036	99%	561	248
Archway Chandler	100,000	104,975	105%	325	196
Arete Prep	100,045	96,638	97%	304	173
Archway Arete	75,000	72,693	97%	227	135
Scottsdale Prep	210,000	226,934	108%	685	261
Archway Scottsdale	89,250	104,784	117%	318	257
Glendale Prep	124,922	125,013	100%	388	226
Archway Glendale	93,105	95,803	103%	294	177
Anthem Prep	132,100	132,053	100%	385	165
Trivium Prep	105,539	109,021	103%	338	147
Archway Trivium West	70,327	68,412	97%	223	126
North Phoenix Prep	69,831	69,026	99%	218	170
Archway North Phoenix	136,370	107,338	79%	341	128
Cicero Prep	81,695	79,278	97%	255	180
Archway Cicero	80,865	82,735	102%	253	157
Archway Trivium East	48,100	49,013	102%	156	98
Lincoln Prep	51,623	47,485	92%	155	127
Archway Lincoln	102,748	94,811	92%	278	141
Maryvale Prep	39,600	37,812	95%	166	76
Teleos Prep	43,931	33,587	76%	123	148
TOTAL:	\$2,197,273	\$2,162,345	98.41%	6,733	\$172 ⁰¹⁸